

MDSC0005: Leadership Skills for the Healthcare Professional

View Online



1.

Goffee R, Jones G. Why Should Anyone Be Led by You? (cover story). Harvard Business Review. 2000;78(5):62-70.
<https://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu&AN=3521267&site=ehost-live&scope=site&custid=s8454451>

2.

Goleman D. Leadership that gets results. Harvard Business Review. 2000;78(2):78-90.
https://go-gale-com.libproxy.ucl.ac.uk/ps/i.do?p=AONE&u=ucl_ttda&id=GALE|A60471886&v=2.1&it=r

3.

UCLMS Staff achievements | uclms news.
<https://uclmsnews.wordpress.com/2015/07/16/uclms-staff-achievements-5/>

4.

Roberts et al. LM. How to PLAY to your Strengths. Harvard Business Review. 2005;83(1):74-80. <https://hbr.org/2005/01/how-to-play-to-your-strengths>

5.

Personality and Leadership: A Qualitative and Quantitative Review. Journal of Applied Psychology. 87(4).
<http://ovidsp.ovid.com/ovidweb.cgi?T=JS&CSC=Y&NEWS=N&PAGE=fulltext&AN=00004565-200208000-00013&LSLINK=80&D=ovft>

6.

Judge TA, Piccolo RF, Kosalka T. The bright and dark sides of leader traits: A review and theoretical extension of the leader trait paradigm. *The Leadership Quarterly*. 2009;20(6):855-875. doi:10.1016/j.leaqua.2009.09.004

7.

Kotter JP. Leading Change: Why Transformation Efforts Fail. *Harvard Business Review*. 2007;85(1):96-103.
<https://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu&AN=23363656&site=ehost-live&scope=site&custid=s8454451>

8.

Nicholson N. How to Motivate Your Problem People. *Harvard Business Review*. 2003;81(1):56-65.
<https://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu&AN=8796882&site=ehost-live&scope=site&custid=s8454451>

9.

Alvesson M. Leadership studies: From procedure and abstraction to reflexivity and situation. *The Leadership Quarterly*. 1996;7(4):455-485.
doi:10.1016/S1048-9843(96)90002-8

10.

Ancona et al. D. IN PRAISE OF THE INCOMPLETE LEADER. *Harvard Business Review*. 2007;85(2):92-100.
<https://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu&AN=23691175&site=ehost-live&scope=site&custid=s8454451>

11.

Elena P Antonacopoulou ; Regina F Bento. METHODS OF 'LEARNING LEADERSHIP': TAUGHT AND EXPERIENTIAL. Published online 2003. doi:10.13140/2.1.5052.7369

12.

Bolden R, Hawkins B, Gosling J, Taylor S. Exploring Leadership: Individual, Organizational, and Societal Perspectives. Oxford University Press Inc; 2011.
<https://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=nlebk&AN=942430&site=ehost-live&scope=site&custid=s8454451>

13.

Jim Collins. Good to Great and the Social Sectors: A Monograph to Accompany Good to Great. Random House Business; 7AD.
https://www.amazon.co.uk/Good-Great-Social-Sectors-Monograph-x/dp/1905211325/ref=sr_1_1?s=books&ie=UTF8&qid=1501841065&sr=1-1&keywords=A+Monograph+to+Accompany+Good+to+Great%29

14.

Fairhurst G. Discursive Leadership: In Conversation with Leadership Psychology. SAGE Publications, Inc; 1 edition; 5AD.
https://www.amazon.co.uk/d/Books/Discursive-Leadership-Conversation-Psychology-Gail-T-Fairhurst/1412904250/ref=sr_1_1?s=books&ie=UTF8&qid=1501841205&sr=1-1&keywords=Discursive+Leadership+%3A+In+Conversation+with+Leadership+Psychology

15.

Peter Fuda. Leadership Transformed: How Ordinary Managers Become Extraordinary Leaders. Profile Books; Main edition; 14AD.
https://www.amazon.co.uk/Leadership-Transformed-Ordinary-Managers-Extraordinary/dp/1781251258/ref=sr_1_1?s=books&ie=UTF8&qid=1504788657&sr=1-1&keywords=leadership+transformed%3A+how+ordinary+managers+become+extraordinary+leaders

16.

Goleman D. What Makes a Leader? Harvard Business Review. 2004;82(1):82-91.
<http://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu&AN=11800993&site=ehost-live&scope=site>

17.

Grint K. Leadership: Limits and Possibilities. Vol Management, work and organisations.

Palgrave Macmillan; 2005.

18.

Grint K. The Sociology of Work: An Introduction. 2nd ed. Polity Press; 1998.

19.

Grint K. Leadership: A Very Short Introduction. Vol 237. Oxford University Press; 2010.
<https://academic.oup.com/book/495>

20.

Halligan A. The need for an NHS Staff College. Journal of the Royal Society of Medicine.
2010;103(10):387-391. doi:10.1258/jrsm.2010.100219

21.

Heifetz R, Laurie DL. The Work of Leadership. Harvard Business Review.
2001;79(11):131-141.
[http://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu
&AN=5634863&site=ehost-live&scope=site](http://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu&AN=5634863&site=ehost-live&scope=site)

22.

Heifetz RA, Linsky M. A Survival Guide for Leaders. Harvard Business Review.
2002;80(6):65-74.
[http://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu
&AN=6756407&site=ehost-live&scope=site](http://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu&AN=6756407&site=ehost-live&scope=site)

23.

Brad Jackson. A Very Short, Fairly Interesting and Reasonably Cheap Book about Studying
Leadership. SAGE; 2011.

24.

Lee TH. Turning Doctors into Leaders. Harvard Business Review. 2010;88(Issue 4):50-58.
[http://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu
&AN=48736757&site=ehost-live&scope=site](http://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu&AN=48736757&site=ehost-live&scope=site)

25.

Petriglieri G. Fueling an Appetite for Leadership. Published 2010.
<https://hbr.org/2010/06/fueling-an-appetite-for-leader>

26.

Porter ME, Teisberg EO. How Physicians Can Change the Future of Health Care. JAMA. 2007;297(10). doi:10.1001/jama.297.10.1103

27.

Schein, Edgar H. THREE CULTURES OF MANAGEMENT: THE KEY TO ORGANIZATIONAL LEARNING. Sloan Management Review. 38(1).
https://search.proquest.com/docview/1302986518?rfr_id=info%3Axri%2Fsid%3Aprim

28.

Amanda Sinclair. Leadership for the Disillusioned. Allen & Unwin Academic

29.

Çitaku F, Violato C, Beran T, Donnon T, Hecker K, Cawthorpe D. Leadership competencies for medical education and healthcare professions: population-based study. BMJ Open. 2012;2(2). doi:10.1136/bmjopen-2012-000812

30.

Michael Useem. The Leadership Moment. Three Rivers Press

31.

Storey J. Leadership in Organizations: Current Issues and Key Trends. 3rd ed. Routledge;

2016.

https://books.google.co.uk/books?hl=en&lr=&id=gFxMaFQz1ToC&oi=fnd&pg=PA81&ots=F_S3i-o2Xa&sig=rwt7vHP4crOxkhBjrQWDtBClBrk#v=onepage&q&f=false

32.

Fairhurst GT. Discursive Leadership. *Management Communication Quarterly*. 2008;21(4):510-521. doi:10.1177/0893318907313714

33.

Yukl GA. *Leadership in Organizations*. 7th ed. Pearson; 2010.

34.

Grey C. *A Very Short, Fairly Interesting and Reasonably Cheap Book about Studying Organizations*. 3rd ed. SAGE; 2013.

35.

Schein, Edgar H. THREE CULTURES OF MANAGEMENT: THE KEY TO ORGANIZATIONAL LEARNING. *Sloan Management Review*. 38(1).
https://search.proquest.com/docview/1302986518?rfr_id=info%3Axri%2Fsid%3Aprimo

36.

Rogers E, Medina U, Rivera M, Wiley C. COMPLEX ADAPTIVE SYSTEMS AND THE DIFFUSION OF INNOVATIONS. *The Innovation Journal: The Public Sector Innovation Journal*. 2005;10(3). <http://www.innovation.cc/volumes-issues/rogers-adaptivesystem7final.pdf>

37.

Miller R. How do you recognize and cultivate potential innovations? Published online 2011. http://www.olin.edu/sites/default/files/how_do_you_recognize_and_cultivate_potential_innovators_-_may_2011.pdf

38.

Rogers EM. Diffusion of Innovations. 5th ed. Free Press; 2003.

39.

Berwick DM. Disseminating Innovations in Health Care. JAMA. 2003;289(15).
doi:10.1001/jama.289.15.1969

40.

GREENHALGH T, ROBERT G, MACFARLANE F, BATE P, KYRIAKIDOU O. Diffusion of Innovations in Service Organizations: Systematic Review and Recommendations. The Milbank Quarterly. 2004;82(4):581-629. doi:10.1111/j.0887-378X.2004.00325.x

41.

Christensen CM, Armstrong EG. Disruptive technologies: A credible threat to leading programs in continuing medical education? Journal of Continuing Education in the Health Professions. 1998;18(2):69-80. doi:10.1002/chp.1340180202

42.

Christensen CM, Overdorf M. Meeting the Challenge of Disruptive Change. Harvard Business Review. 2000;78(2):66-76.
[http://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu
&AN=2839608&site=ehost-live&scope=site](http://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu&AN=2839608&site=ehost-live&scope=site)

43.

Christensen et al. CM. Will Disruptive Innovations Cure Health Care? Harvard Business Review. 2000;78(5):102-112.
[http://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu
&AN=3521277&site=ehost-live&scope=site](http://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu&AN=3521277&site=ehost-live&scope=site)

44.

Christensen CM, Grossman JH, Hwang J. The Innovator's Prescription: A Disruptive Solution for Health Care. McGraw-Hill; 2009.

<https://www.vlebooks.com/Vleweb/Product/Index/1944108?page=0>

45.

Dyer J, Gregersen H, Christensen C. The Innovator's DNA. Harvard Business Review. 2009;87(Issue 12):60-67.

<http://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu&AN=45361658&site=ehost-live&scope=site>

46.

Bowe CM, Lahey L, Kegan R, Armstrong E. Questioning the 'big assumptions'. Part II: recognizing organizational contradictions that impede institutional change. Medical Education. 2003;37(8):723-733. doi:10.1046/j.1365-2923.2003.01580.x

47.

Kotter JP. Leading Change: Why Transformation Efforts Fail. (cover story). Harvard Business Review. 73(2):59-67.

<http://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu&bquery=AN+9503281992&type=1&site=ehost-live&scope=site>

48.

Armstrong E, Parsa-Parsi R. How Can Physicians' Learning Styles Drive Educational Planning? Academic Medicine. 80(7):680-684.

<http://ovidsp.ovid.com/ovidweb.cgi?T=JS&CSC=Y&NEWS=N&PAGE=fulltext&AN=00001888-200507000-00013&LSLINK=80&D=ovft>

49.

Bowe CM, Lahey L, Armstrong E, Kegan R. Questioning the 'big assumptions'. Part I: addressing personal contradictions that impede professional development. Medical Education. 2003;37(8):715-722. doi:10.1046/j.1365-2923.2003.01579.x

50.

Conger JA, Kanungo RN. Charismatic Leadership in Organizations. Sage; 1998.

51.

Collinson D. Dialectics of leadership. *Human Relations*. 2005;58(11):1419-1442.
doi:10.1177/0018726705060902

52.

Gunn, Bob. Can leadership be taught? *Strategic Finance*. 82(6):14-16.
https://search.proquest.com/docview/229737241?rfr_id=info%3Axri%2Fsid%3Aprimo

53.

Aretz HT. Some thoughts about creating healthcare professionals that match what societies need. *Medical Teacher*. 2011;33(8):608-613. doi:10.3109/0142159X.2011.590389

54.

Armstrong, Elizabeth G.; Mackey, Marie; Spear, Steven J. Medical Education as a Process Management Problem. *Academic Medicine*. 79(8).
http://journals.lww.com/academicmedicine/Fulltext/2004/08000/Medical_Education_as_a_Process_Management_Problem.2.aspx

55.

Brindis, Ralph G.; Spertus, John. The Role of Academic Medicine in Improving Health Care Quality. *Academic Medicine*. 81(9).
http://journals.lww.com/academicmedicine/Fulltext/2006/09000/The_Role_of_Academic_Medicine_in_Improving_Health.7.aspx

56.

Bregman P. Why So Many Leadership Programs Ultimately Fail. Published 2013.
<https://hbr.org/2013/07/why-so-many-leadership-program>

57.

Parks SD. Leadership Can Be Taught: A Bold Approach for a Complex World. Harvard Business School Press; 2005.

58.

Day DV. Leadership development: The Leadership Quarterly. 2000;11(4):581-613.
doi:10.1016/S1048-9843(00)00061-8

59.

Jonathan P. Doh. Can Leadership Be Taught? Perspectives from Management Educators. Academy of Management Learning & Education. 2003;2(1):54-67.
http://www.jstor.org/stable/40214166?seq=1#page_scan_tab_contents

60.

Emanuel EJ, Fuchs VR. Shortening Medical Training by 30%. JAMA. 2012;307(11).
doi:10.1001/jama.2012.292

61.

Garvin DA. Is Yours a Learning Organization? Harvard Business Review. 2008;86(3):109-116.
<http://search.ebscohost.com/login.aspx?direct=true&AuthType=ip,shib&db=bsu&AN=30029258&site=ehost-live&scope=site>

62.

Frenk J, Chen L, Bhutta ZA, et al. Health professionals for a new century: transforming education to strengthen health systems in an interdependent world. The Lancet. 2010;376(9756):1923-1958. doi:10.1016/S0140-6736(10)61854-5

63.

Gordon D, Christensen L, Dayrit M, Dela F, Karle H, Mercer H. Educating health professionals: the Avicenna project. The Lancet. 2008;371(9617):966-967.
doi:10.1016/S0140-6736(08)60431-6

64.

Petriglieri G. Who Can Teach Leadership? Harvard Business School Cases. Published online 2012. <https://hbr.org/2012/08/who-can-teach-leadership>

65.

Tannerbaum N. Can Leadership Be Taught? Published 2013.
<http://execdev.kenan-flagler.unc.edu/blog/can-leadership-be-taught>

66.

Amin Y, Grewcock D, Andrews S, Halligan A. Why patients need leaders: introducing a ward safety checklist. *Journal of the Royal Society of Medicine*. 2012;105(9):377-383.
doi:10.1258/jrsm.2012.120098

67.

Berwick D. A Promise to Learn - a Commitment to Act: Improving the Safety of Patients in England. National Advisory Group on the Safety of Patients in England; 2013.

68.

Collins JC, Hansen MT. Great by Choice: Uncertainty, Chaos, and Luck - Why Some Thrive despite Them All. Random House Business Books; 2011.

69.

Francis R, Mid Staffordshire NHS Foundation Trust Public Inquiry (Great Britain), Great Britain. Parliament. House of Commons. Report of the Mid Staffordshire NHS Foundation Trust Public Inquiry: Executive Summary. Vol HC. Stationery Office; 2013.

70.

Keogh B. Review into the Quality of Care and Treatment Provided by 14 Hospital Trusts in England: Overview Report. Published online 2013.
<http://www.nhs.uk/NHSEngland/bruce-keogh-review/Documents/outcomes/keogh-review-final-report.pdf>

71.

Kennedy I. The report of the public inquiry into children's heart surgery at the Bristol Royal Infirmary 1984-1995: learning from Bristol : Department of Health - Publications. Published online 2001.

http://webarchive.nationalarchives.gov.uk/+/http://www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsPolicyAndGuidance/DH_4005620

72.

Mintzberg H. Managing. Vol A BK business book. Berrett-Koehler Publishers; 2011.

<https://www.vlebooks.com/Vleweb/Product/Index/25382?page=0>

73.

Walker J, Andrews S, Grewcock D, Halligan A. Life in the slow lane: making hospitals safer, slowly but surely. Journal of the Royal Society of Medicine. 2012;105(7):283-287.
doi:10.1258/jrsm.2012.120093

74.

Weick KE, Sutcliffe KM. Managing the Unexpected: Resilient Performance in an Age of Uncertainty. 2nd ed. Jossey-Bass; 2007.